



Global Outlook



Defence



Energy & Climate



Democratic Resilience

WARSAW STAGE

10:00	WELCOMING REMARKS
10:10	KEYNOTE SPEECHES & OPENING PANEL
11:00	HIGH-LEVEL PLENARY PANEL
	Winning the War Before the War: European Strategies for Ukraine
11:45	
13:10	PANEL DISCUSSION
	Increasing the Stakes: Should Europe Be Feared?
14:00	KEYNOTE SPEECH
	PANEL DISCUSSION
	The Next Chapter in EU Security Partnerships: NATO, Bilateral and Beyond
15:00	PANEL DISCUSSION
	Leading or Lagging? Europe’s Place in a Fractured Global Landscape
15:50	COVERSATION
	Too Little, Too Late? Reflections on Ukraine and the Western Resolve
16:15	PANEL DISCUSSION
	Power Plays: Keeping the Global Energy Transition on Track in a World on Edge
17:10	PANEL DISCUSSION
	Fortress Democracy: Building Europe’s Shield from Within
17:50	PANEL DISCUSSION
	From Lisbon to Yerevan: Envisioning Europe’s Strategy for the Wider Neighborhood
18:30	FRANCE AS A PARTNER NATION RECEPTION
20:00	

CHICAGO STAGE

09:00	PANEL DISCUSSION
	Unfinished EU: the Next Enlargement Chapter
10:00	
11:25	TRACK OPENING
	PANEL DISCUSSION
	Levée en Masse 2.0: Can Europe Rebuild Its Military Power in the Land Dimension?
12:30	GENERAL PARTNER REMARKS
13:00	PANEL DISCUSSION
	Multi-Domain Skies: Building Air Defenses for a Saturated Threat Environment
14:00	PANEL DISCUSSION
	Awakening the Giant: Can Europe’s Industry and Finance Rise to the Challenge?
15:00	INDUSTRIAL PANEL DISCUSSION
	War by Wire: Balancing Manned and Unmanned Power on Tomorrow’s Battlefield
16:00	INDUSTRIAL PANEL DISCUSSION
	Frontlines of the Industrial Innovation: Ukraine as Europe’s Security Engine
17:00	PANEL DISCUSSION
	Behind the Curtains: How to Respond to Russia’s Shadow War on the West?
18:00	
20:00	NIGHT OWLS SESSION
	Is Talking to an Aggressor Appeasement or Necessity?
21:30	

BRUSSELS STAGE

09:00	TOWN HALL DISCUSSION
	The Next-Gen Alliance: How AI and Deep Tech Are Redefining Transatlantic Security
10:00	
10:45	TOWN HALL DISCUSSION
	Protecting the Baltic: Energy Security, Joint Preparedness, and Regional Resilience
11:45	
12:00	ROUNDTABLE DISCUSSION
	Mining the Future: Clean Tech Competition and Africa’s Place in Global Power Play
13:00	
13:10	TOWN HALL DISCUSSION
	GENERAL PARTNER REMARKS
14:20	Triple-A Energy Security for Europe: Autonomy · Adaptation · Affordability
15:45	CONVERSATION
	Hope Under Pressure: Belarus’s Democratic Struggle
16:15	
16:30	KEYNOTE SPEECH
16:45	ROUNDTABLE DISCUSSION
	Europe and the Indo-Pacific: A Shared Security Horizon
17:45	
18:00	CONVERSATION
	Is Russia Winning or Loosing? The State of COuntry and its Society
18:30	
20:00	NIGHT OWLS SESSION
	TheMiddle East – How Worse Can It Get?
21:30	

MADRID ROOM

08:45	ROUNDTABLE
	The Next Chapter in EU Security Partnerships: NATO, Bilateral and Beyond
10:00	
11:00	EXECUTIVE DIALOGUE
	Nuclear Energy: Powering Central and Eastern Europe’s Industrial Resilience and Strategic Sovereignty
12:30	
13:15	EXECUTIVE DIALOGUE
	Business as Usual? Europe’s China Policy in the Shadow of the War in Ukraine
14:30	
15:00	EXECUTIVE DIALOGUE
	Division of Labor, Unity of Purpose: The U.S., Europe, and the Map of Strategic Enablers
16:15	
16:30	ROUNDTABLE
	The Role of Media in the Democratic Shield: Between Anarchy, Political Control and Foreign Interference
17:45	



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WARSAW STAGE

09:00	PANEL DISCUSSION <i>Securing Europe: Transatlantic Strategies in a Time of War and Uncertainty</i>
10:00	KNIGHT OF FREEDOM CEREMONY
11:10 12:00	PANEL DISCUSSION <i>The Unbroken: Fight for Democratic Sovereignty in a Hostile Neighborhood</i>
13:00	HIGH-LEVEL COVERSATION
13:40	PANEL DISCUSSION <i>Europe’s Moment of Truth: Ukraine and the Consequences of Hesitation</i>
14:30	PANEL DISCUSSION <i>Waves of Worries: Shallow Waters & Deep Threats of the Baltic Sea</i>
15:20	PANEL DISCUSSION <i>What Doesn’t Kill You Makes You Stronger? The Transatlantic Alliance Stress-Test</i>
16:10	CONVERSATION <i>Beyond Fear: Legacy, Loss, and the Power of Speaking Out</i>
16:40	PANEL DISCUSSION <i>Reset with Russia: What are the Odds of History Repeating Itself?</i>
17:30 18:30	CONFERENCE CLOSING & COCKTAIL

CHICAGO STAGE

09:00 10:00	PANEL DISCUSSION <i>Securing Europe: Transatlantic Strategies in a Time of War and Uncertainty</i>
11:30	GENERAL PARTNER REMARKS
12:00	PANEL DISCUSSION <i>Competitive Waters: Securing Europe’s Seas and Reviving Its Shipyards</i>
13:00	PANEL DISCUSSION <i>Europe’s Nuclear Dilemma: Autonomy, Alliance, and Deterrence</i>
14:00	CONVERSATION <i>Hard Lessons from the Front: Reforming Ukraine’s Warfighting Edge</i>
14:30 15:30	PANEL DISCUSSION <i>Smart, Dense, Defended: Asian Insights for European Strategic Infrastructure</i>
15:45 16:15	JACK STRONG AWARD CEREMONY

BRUSSELS STAGE

09:00 10:00	PANEL DISCUSSION <i>Tariffs, Growth, and Guns: The Future of European and Global Security Economics</i>
10:15 11:15	ROUNDTABLE <i>Connected but Protected: The Digital Pillar of Modern Democracy</i>
11:30 12:30	ROUNDTABLE <i>Disrupt or Be Disrupted: Strategic Innovation for Security and Competitiveness</i>
13:00 15:00	WSF-INNOVATION HUB <i>Dual Use, Cyber and GovTech Frontiers: Startups Powering Transatlantic Security</i>
15:30 17:00	ROUNDTABLE DISCUSSION <i>From Evidence to Accountability: Prosecuting Russia for Crimes of Genocide</i>

MADRID ROOM

09:00 10:00	EXECUTIVE DIALOGUE OF MEMBERS OF PARLIAMENTS <i>Ukraine 2025 and Beyond: Parliamentary Strategies for Long-Term Support</i>
11:15 12:30	EXECUTIVE DIALOGUE <i>Agents of Chaos: Russian and Belarussian Cognitive Warfare and Covert Action Against the West</i>
13:15 14:15	EXECUTIVE DIALOGUE <i>Strategic Partnerships – Unleashing Private Sector Engagement In D</i>
15:00 16:15	ROUNDTABLE <i>Bridging Expectations: Poland and Germany After the Power Shift</i>