



WARSAW STAGE

9:30	SCENE-SETTING CONVERSATION WITH THE AUDIENCE
10:00	OPENING REMARKS
10:10	OPENING SPEECH
10:30	OPENING CONVERSATION <i>Europe's Strategic Moment in a Fracturing World</i>
11:00 11:50	PANEL DISCUSSION <i>Can Europe Defend Itself?</i>
13:10	SPECIAL CONVERSATION <i>Theory of Victory: How Do We Achieve Military Success Against Russia in Deterrence and Defence?</i>
13:40	PANEL DISCUSSION <i>Securing Europe's Economy for a Fragmented World</i>
14:40	PANEL DISCUSSION <i>How Can Europe Build the Military Power It Needs?</i>
16:00	SPECIAL CONVERSATION <i>Powering Europe's Future: Energy Security from the North to the South</i>
16:30	SPECIAL CONVERSATION <i>Checkmate or Stalemate? Rethinking the West's Game Against Russia</i>
17:00	PANEL DISCUSSION <i>Will the Transatlantic Alliance Hold?</i>
18:00	PANEL DISCUSSION <i>The West Under Attack: Confronting Malign Powers</i>
	PARTNER NATION RECEPTION

CHICAGO STAGE

9:00 10:00	PANEL DISCUSSION <i>NATO 3.0: Keeping the Americans In, the Russians Out, and the EU Up</i>
11:00	SPECIAL CONVERSATION <i>What Will It Take to Win the Next War?</i>
11:30	PANEL DISCUSSION <i>European Nuclear and Conventional Deterrence: What's on the Table?</i>
12:30	PANEL DISCUSSION <i>The Future of Air Power: Winning Superiority in a Contested Air Domain</i>
13:30	GENERAL PARTNERS CONTRIBUTIONS
14:00 15:00	PANEL DISCUSSION <i>From Ukraine to Iran: Lessons for Air and Missile Defence</i>
15:30 16:15	SPECIAL CONVERSATION <i>American Foreign Policy: Lessons from Decades of War and Diplomacy</i>
16:30 17:30	PANEL DISCUSSION <i>Game of Drones: Proliferation, Implementation and Evolution of Unmanned Technologies</i>
20:00 21:30	NIGHT OWL SESSION <i>The Midterms That Could Make or Break NATO?</i>

BRUSSELS STAGE

9:00 10:00	PANEL DISCUSSION <i>Ukraine and the Human Cost of War</i>
10:30 11:40	PANEL DISCUSSION <i>Futureproofing Energy Systems for an Era of Shocks and Conflict</i>
11:50 12:50	PANEL DISCUSSION <i>Shielding the Lifelines: Protecting Critical Energy Infrastructure on the Baltic Sea</i>
13:00 14:00	PANEL DISCUSSION <i>Nuclear Energy Renaissance in the Making: Learning from the Past, Building for the Future</i>
14:10 15:10	PANEL DISCUSSION <i>Climate Change and the Arctic: Balancing Opportunity, Security and Sustainability</i>
15:30 16:45	PANEL DISCUSSION <i>From Space to Sea Floor: Protecting Europe's Critical Infrastructure with Satellite Sovereignty</i>
17:00 18:00	PANEL DISCUSSION <i>Democratizing Data while Elevating Defense: The New Cyber Security Paradigm</i>
20:00 21:30	NIGHT OWL SESSION <i>Will Putin's Russia Survive the War?</i>

MADRID ROOM

9:00 10:00	ROUNDTABLE <i>The North Korea-China-Russia Axis: Myth or Reality?</i>
11:00 12:00	ROUNDTABLE <i>Belarus: Full-Scale Militarization</i>
12:30 13:30	EXECUTIVE DIALOGUE <i>Joint Deterrence and Functional Sovereignty: How Industrial Cooperation Can Bolster Poland's and the Eastern Flank's Posture?</i>
14:00 15:00	ROUNDTABLE <i>Securing the Baltic Energy System for a Contested Era</i>
15:30 16:30	ROUNDTABLE <i>The Transatlantic Divorce: Temporary Rift or Permanent Break?</i>
17:00 18:00	ROUNDTABLE <i>The Berlin-Warsaw Divide: Europe's Biggest Strategic Risk?</i>

BOARDROOM

9:00 10:30	EXECUTIVE DIALOGUE <i>Building a European Nuclear Fleet for a Secure, Reliable, and Sovereign Energy Grid</i>
12:00 13:00	EXECUTIVE DIALOGUE <i>Cyber Resilience in a Connected World: Aligning Military Requirements with Industrial Readiness</i>
13:30 14:30	EXECUTIVE DIALOGUE <i>Keeping the Lights On: Energy Infrastructure on the Frontline of Europe's Security</i>
15:00 16:00	EXECUTIVE DIALOGUE <i>Hardening Nuclear Infrastructure: Securing NPPs against Modern Threats</i>
16:30 17:30	EXECUTIVE DIALOGUE <i>Mission Interoperable: How to Integrate Ukraine into European Defence</i>



WARSAW STAGE

9:45	SCENE-SETTING CONVERSATION WITH THE AUDIENCE
10:00	OPENING REMARKS
10:10	PANEL DISCUSSION The Return of Power Politics: Europe Between War and Rivalry
11:00	PANEL DISCUSSION What Comes After the Liberal International Order?
13:10	PANEL DISCUSSION A New European Security Architecture: Is There a Way Back to Strategic Stability?
14:00	PANEL DISCUSSION Half-Baked or Step-by-Step? Rethinking EU Enlargement
15:00	PANEL DISCUSSION What Ukraine Means for Europe's Future?
15:50	PANEL DISCUSSION Negotiating Peace in the Middle East: Lessons from the Frontlines of Diplomacy
16:40	PANEL DISCUSSION Are Russia and China Successfully Redrawing the International Order?
17:40	CONFERENCE CLOSING
18:00	FAREWELL COCKTAIL
19:00	

CHICAGO STAGE

9:00	AWARD CEREMONY
10:00	
10:30	GENERAL PARTNERS CONTRIBUTION
11:00	PANEL DISCUSSION The More, the Better – How to Transform Armed Forces to Meet Peer Competitors?
12:30	PANEL DISCUSSION Rough Seas: The Maritime Front of Great Power Competition
13:30	PANEL DISCUSSION Technology, AI, and Transatlantic Security: Who Will Shape the Digital Battlefield?
15:00	PANEL DISCUSSION War on Two Fronts: How Western Technologies Are Fueling Adversaries
16:00	PANEL DISCUSSION Kaliningrad's Future: Nuclear Signalling and the Baltic Security Order

BRUSSELS STAGE

9:00	PANEL DISCUSSION The State that Holds: Whole of Government Resilience in an Age of Hybrid Pressure
10:10	PANEL DISCUSSION The First Line of Defence: Are Intelligence Services Already at War?
11:20	PANEL DISCUSSION The Transatlantic Road to Digital Sovereignty: Europe in the New Technology Game for the Future
12:30	PANEL DISCUSSION Two Theaters, One Response: How Europe and Asia Can Counter Military Threats
13:40	SPECIAL CONVERSATION The Democratic Frontline: Leadership Against Russian Authoritarianism
14:50	PANEL DISCUSSION The Battle for Democracy in the AI Age
16:00	PANEL DISCUSSION Funding the Unthinkable: Who Pays for Resilience Before Crisis Hits?

MADRID ROOM

7:45	WORKING BREAKFAST Mass as Deterrence: Building NATO's Production Capacity
9:30	ROUNDTABLE Strategic Parliamentarians' Dialogue on Transatlantic Unity
11:30	ROUNDTABLE EU's Eastern Partnership Reimagined
13:15	ROUNDTABLE Northern Shield: Securing the Baltic-Arctic Front
14:30	ROUNDTABLE The Middle East at an Inflection Point

BOARDROOM

9:00	EXECUTIVE DIALOGUE Rethinking NATO Together
10:30	EXECUTIVE DIALOGUE European Security Architecture in an Era of Transatlantic Uncertainty: The V4 Perspective
12:00	EXECUTIVE DIALOGUE From Startup to Military Capability: Enabling the Adoption of Breakthrough Technologies
13:15	EXECUTIVE DIALOGUE Nature-Based Solutions: The Untapped Potential for Enhancing European Security
14:30	ROUNDTABLE Shielding Strategic Assets: Counter-uas Defense and Critical Infrastructure Resilience
16:00	EXECUTIVE DIALOGUE Scaling Emerging Innovative Technologies on NATO's Eastern Flank