



WARSAW STAGE

Restricted Access – only for Pink and Orange badge holders

9:00	SCENE-SETTING CONVERSATION WITH THE AUDIENCE	
9:30	OPENING REMARKS	
9:45	OPENING SPEECH	
10:00	OPENING CONVERSATION	
10:30	CONVERSATION Europe’s Strategic Moment in a Fracturing World	
11:00 11:50	PANEL DISCUSSION Can Europe Defend Itself?	

13:10	SPECIAL CONVERSATION Theory of Victory: How Do We Achieve Military Success Against Russia in Deterrence and Defence?	
13:40	PANEL DISCUSSION Securing Europe’s Economy for a Fragmented World	
14:40	PANEL DISCUSSION How Can Europe Build the Military Power It Needs?	

16:00	SPECIAL CONVERSATION Powering Europe’s Future: Energy Security from the North to the South	
16:30	SPECIAL CONVERSATION Checkmate or Stalemate? Rethinking the West’s Game Against Russia	
17:00	PANEL DISCUSSION Will the Transatlantic Alliance Hold?	

18:00	PANEL DISCUSSION The West Under Attack: Confronting Malign Powers	
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	PARTNER NATION RECEPTION	
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CHICAGO STAGE

9:00 10:00	PANEL DISCUSSION NATO 3.0: Keeping the Americans In, the Russians Out, and the EU Up	
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11:00	SPECIAL CONVERSATION What Will It Take to Win the Next War?	
11:30	PANEL DISCUSSION European Nuclear and Conventional Deterrence: What’s on the Table?	
12:30	PANEL DISCUSSION The Future of Air Power: Winning Superiority in a Contested Air Domain	
13:30	GENERAL PARTNERS CONTRIBUTIONS	
14:00 15:00	PANEL DISCUSSION From Ukraine to Iran: Lessons for Air and Missile Defence	

15:30 16:15	SPECIAL CONVERSATION American Foreign Policy: Lessons from Decades of War and Diplomacy	
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16:30 17:30	PANEL DISCUSSION Game of Drones: Proliferation, Implementation and Evolution of Unmanned Technologies	
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20:00 21:30	NIGHT OWL SESSION The Midterms That Could Make or Break NATO?	
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BRUSSELS STAGE

9:00 10:00	PANEL DISCUSSION Ukraine and the Human Cost of War	
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10:30 11:40	PANEL DISCUSSION Futureproofing Energy Systems for an Era of Shocks and Conflict	
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11:50 12:50	PANEL DISCUSSION Shielding the Lifelines: Protecting Critical Energy Infrastructure on the Baltic Sea	
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13:00 14:00	PANEL DISCUSSION Nuclear Energy Renaissance in the Making: Learning from the Past, Building for the Future	
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14:10 15:10	PANEL DISCUSSION Climate Change and the Arctic: Balancing Opportunity, Security and Sustainability	
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15:30 16:45	PANEL DISCUSSION From Space to Sea Floor: Protecting Europe’s Critical Infrastructure with Satellite Sovereignty	
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17:00 18:00	PANEL DISCUSSION Democratizing Data while Elevating Defense: The New Cyber Security Paradigm	
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20:00 21:30	NIGHT OWL SESSION Will Putin’s Russia Survive the War?	
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MADRID ROOM

9:00 10:00	ROUNDTABLE The North Korea-China-Russia Axis: Myth or Reality?	
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11:00 12:00	ROUNDTABLE Belarus: Full-Scale Militarization	
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12:30 13:30	EXECUTIVE DIALOGUE Joint Deterrence and Functional Sovereignty: How Industrial Cooperation Can Bolster Poland’s and the Eastern Flank’s Posture?	
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14:00 15:00	ROUNDTABLE Securing the Baltic Energy System for a Contested Era	
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15:30 16:30	ROUNDTABLE The Transatlantic Divorce: Temporary Rift or Permanent Break?	
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17:00 18:00	ROUNDTABLE The Berlin-Warsaw Divide: Europe’s Biggest Strategic Risk?	
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BOARDROOM

8:30 10:00	EXECUTIVE DIALOGUE Building a European Nuclear Fleet for a Secure, Reliable, and Sovereign Energy Grid	
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10:30 11:30	EXECUTIVE DIALOGUE Mission Interoperable: How to Integrate Ukraine into European Defence	
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12:00 13:00	EXECUTIVE DIALOGUE Cyber Resilience in a Connected World: Aligning Military Requirements with Industrial Readiness	
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13:30 14:30	EXECUTIVE DIALOGUE Keeping the Lights On: Energy Infrastructure on the Frontline of Europe’s Security	
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15:00 16:00	EXECUTIVE DIALOGUE Hardening Nuclear Infrastructure: Securing NPPs against Modern Threats	
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WARSAW STAGE

9:45	SCENE-SETTING CONVERSATION WITH THE AUDIENCE
10:00	OPENING REMARKS
10:10	PANEL DISCUSSION The Return of Power Politics: Europe Between War and Rivalry
11:00	PANEL DISCUSSION What Comes After the Liberal International Order?
13:10	PANEL DISCUSSION A New European Security Architecture: Is There a Way Back to Strategic Stability?
14:00	PANEL DISCUSSION Half-Baked or Step-by-Step? Rethinking EU Enlargement
15:00	PANEL DISCUSSION What Ukraine Means for Europe's Future?
15:50	PANEL DISCUSSION Negotiating Peace in the Middle East: Lessons from the Frontlines of Diplomacy
16:40	PANEL DISCUSSION Are Russia and China Successfully Redrawing the International Order?
17:40	CONFERENCE CLOSING
18:00	FAREWELL COCKTAIL
19:00	

CHICAGO STAGE

9:00	AWARD CEREMONY
10:00	
10:30	GENERAL PARTNERS CONTRIBUTION
11:00	PANEL DISCUSSION The More, the Better – How to Transform Armed Forces to Meet Peer Competitors?
12:30	PANEL DISCUSSION Rough Seas: The Maritime Front of Great Power Competition
13:30	PANEL DISCUSSION Technology, AI, and Transatlantic Security: Who Will Shape the Digital Battlefield?
15:00	PANEL DISCUSSION War on Two Fronts: How Western Technologies Are Fueling Adversaries
16:00	PANEL DISCUSSION Kaliningrad's Future: Nuclear Signalling and the Baltic Security Order

BRUSSELS STAGE

9:00	PANEL DISCUSSION The State that Holds: Whole of Government Resilience in an Age of Hybrid Pressure
10:10	PANEL DISCUSSION The First Line of Defence: Are Intelligence Services Already at War?
11:20	PANEL DISCUSSION The Transatlantic Road to Digital Sovereignty: Europe in the New Technology Game for the Future
12:30	PANEL DISCUSSION Two Theaters, One Response: How Europe and Asia Can Counter Military Threats
13:40	SPECIAL CONVERSATION The Democratic Frontline: Leadership Against Russian Authoritarianism
14:50	PANEL DISCUSSION The Battle for Democracy in the AI Age
16:00	PANEL DISCUSSION Funding the Unthinkable: Who Pays for Resilience Before Crisis Hits?

MADRID ROOM

7:45	WORKING BREAKFAST Mass as Deterrence:
9:00	Building NATO's Production Capacity
9:30	ROUNDTABLE Strategic Parliamentarians' Dialogue on Transatlantic Unity
11:30	ROUNDTABLE EU's Eastern Partnership Reimagined
13:15	ROUNDTABLE Northern Shield: Securing the Baltic-Arctic Front
14:30	ROUNDTABLE The Middle East at an Inflection Point

BOARDROOM

9:00	EXECUTIVE DIALOGUE Rethinking NATO Together
10:30	EXECUTIVE DIALOGUE European Security Architecture in an Era of Transatlantic Uncertainty: The V4 Perspective
12:00	EXECUTIVE DIALOGUE From Startup to Military Capability: Enabling the Adoption of Breakthrough Technologies
13:15	EXECUTIVE DIALOGUE Nature-Based Solutions: The Untapped Potential for Enhancing European Security
14:30	ROUNDTABLE Shielding Strategic Assets: Counter-UAS Defense and Critical Infrastructure Resilience
16:00	EXECUTIVE DIALOGUE Scaling Emerging Innovative Technologies on NATO's Eastern Flank